

**QUESTIONS FOR APPOINTEES TO THE NORTHERN MICHIGAN  
UNIVERSITY BOARD OF CONTROL**

1. What goals would you like to accomplish during your time on the board?
2. Over the last 15 or 20 years it seems that all state universities have been expanding programs to try to offer everything to everyone. Do you think this is a good idea?
3. Please describe the conditions that would have to exist before you would vote to increase tuition?
4. Governor Granholm recently proposed giving additional funds from the federal economic stimulus package to universities and community colleges that hold the line on tuition. Do you support this proposal?
5. If Northern Michigan University is facing a budget deficit, what areas would you look to first to make cuts? Please list several areas where the University has already made cuts or become more efficient.
6. Capital outlay projects for universities require a 25% match before getting funds from the state for building projects. In these tough economic times, do you think a university should be spending money on building projects rather than using that money to hold down tuition rates?
7. What type of outcomes should the university measure to determine if it is being successful?
8. What is your position on the importance of state universities as authorizers of charter public schools?
9. In which areas of technological research does your university specialize? How effective is your school at commercializing this research to help grow the state's economy?
10. Do you think that K-12 institutions are doing a good job of preparing students for college? Why?

Larry Inman

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1. What goals would you like to accomplish during your time on the board?  
Answer-During the 2 year term, my goal would be to increase student enrollment, keep the cost affordable to students, high student satisfaction and maintain the quality of education at NMU.
2. Over the last 15 or 20 years it seems that all state universities have been expanding programs to try to offer everything to everyone. Do you think this is a good idea? Answer-All programs need to be reviewed on an ongoing basis for enrollment direction and if necessary changes need to occur.
3. Please describe the conditions that would have to exist before you would vote to increase tuition? Answer- The main reason would be the reduction of State and Federal financial support to the University. Also, prior to such a vote the board should look at other operation areas for cost savings.
4. Governor Granholm recently proposed giving additional funds from the federal economic stimulus package to universities and community colleges that hold the line on tuition. Do you support this proposal? Answer-Yes, I think it is a good strategy to hold tuition costs during these economic times. In terms of a long term strategy, holding tuition to its present level may be difficult. Currently, NMU has the 2<sup>nd</sup> lowest tuition cost as compared to its peers in the State of Michigan.
5. If Northern Michigan University is facing a budget deficit, what areas would you look to first to make cuts? Please list several areas where the University has already made cuts or become more efficient. Answer-The University has been in a position of controlling costs. Currently, they are reviewing space and property management. Today, I think everything should be on the table to include salary freezes.
6. Capital outlay projects for universities require a 25% match before getting funds from the state for building projects. In these tough economic times, do you think a university should be spending money on building projects rather than using that money to hold down tuition rates? Answer- Unless the University has already approved and bonded for a project, I would hold on any Capital project.
7. What type of outcomes should the university measure to determine if it is being successful? Answer-I think the University should look at student enrollment trends, graduation rates, students and family satisfaction surveys.

8. What is your position on the importance of state universities as authorizers of charter public schools? Answer-It is my understanding that the State has asked and required NMU to be an authorizers of charter schools. I think that students need choices and charter schools are good options. NMU has 5 charter schools and has met the requirement by the State. Since NMU is mainly responsible for oversight, I think the State should not increase the number of charter schools beyond 5 to NMU.
9. In which areas of technological research does your university specialize? How effective is your school at commercializing this research to help grow the state's economy? Answer-NMU has been on the leading edge on Wireless and Ymax technology. I think NMU can continue to focus its effort in this direction. We can do more to assist the State in this area.
10. Do you think that K-12 institutions are doing a good job of preparing students for college? Why? Answer-I think in the most part, the educational system is providing the basic skills for students to attend a University. However, there are cases where students that come to NMU are not ready for the 4 year University. In this case, NMU has a 2 year college on campus to help them bridge to the 4 year degree program.



Larry C. Inman